

Gender Pay Gap Report

This report is based on a snapshot of data from April 2023

Rhodar, part of the Lexia Solutions Group, is a leading national provider of asbestos removal, demolition, remediation, and fire protection services, with a proven track record for delivering high-end projects, exceptional service, and uncompromising quality since 1976.

Our highly trained teams are trusted by major corporations to offer specialist enabling works solutions covering our core disciplines either individually or collectively across both public and private sectors. The scale of our projects range from multi-million-pound regeneration works combining our 4 core specialisms to domestic support for insurance clients and housing associations.

Gender Pay Gap Reporting

From 2017, the UK Government has mandated that any organisation with 250 or more employees must publish its gender pay gap annually. Rhodar's latest gender pay gap figures are shown below:

Total number of employees at snapshot date = **335**



89.3% of workforce is male



10.7% of workforce is female

Mean gender pay gap = **21.4%**

Median gender pay gap = **9.3%**



59.2% of men receive a bonus



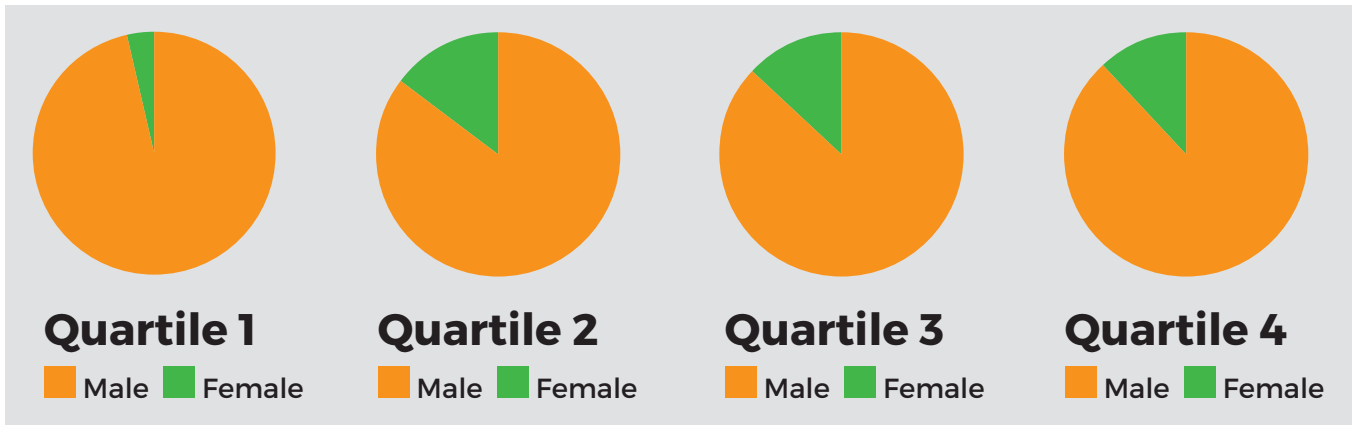
8.3% women receive a bonus

Mean bonus gender pay gap = **56.9%**

Median bonus gender pay gap = **-35.1%**

Proportion of males/females in each pay quartile:

Gender	Upper Quartile		Upper Middle Quartile		Lower Middle Quartile		Lower Quartile	
	Quartile 1	Proportion Q1	Quartile 2	Proportion Q2	Quartile 3	Proportion Q3	Quartile 4	Proportion Q4
Employees	84		82		85		84	
Male	81	96.4%	70	85.4%	74	87.1%	74	88.1%
Female	3	3.6%	12	14.6%	11	12.9%	10	11.9%



What causes our gender pay gap?

Gender pay gaps are known to be higher in companies where the main roles / occupations mean that women are underrepresented.

Two of Rhodar's primary specialisms are asbestos removal and demolition, which are skilled trades. Our operatives and supervisors are well paid for the work they do to take into consideration the level of skill involved and the fact that they work with a hazardous substance / large machinery. They receive additional pay to compensate them for the unsociable hours they work,

including various shift patterns, weekends, nights and working away from home, plus bonuses for driving company vans. The role is very heavily manual and has historically been very male dominated, so it tends to attract men.

Below is a breakdown of the different roles within the business. 66.3% of the workforce are site-based employees who are all male.

	Staff	%	Men	Women	Men	Women
Site operatives/ Supervisors	222	66.3%	222	0	100%	0%
Office/ support staff	48	14.3%	16	32	33.3%	66.7%
Manager/ Director	65	19.4%	61	4	93.8%	6.2%
Total	335					

A considerable number of our senior positions within Rhodar are occupied by male employees as these are employees that have progressed from working on site to becoming Operational Managers. That said, we are keen to consider all of our employees for development opportunities. We have been very successful in developing some of our office staff into operational management positions and will continue to do this where opportunities arise.

The majority of our female workers are employed in a support role within our regional offices. These are also the sorts of roles where we can much more easily support flexible working. Support functions

such as HR, Accounts, Procurement, IT, Marketing, etc. are provided by the holding company, the Lexia Solutions Group.

The Office for National Statistics state that occupation is the factor that has the largest impact on the gender pay gap. In 2017 men held 92% of skilled trade positions in the UK whereas women held 68% of administrative positions.

Our gender pay gap does not stem from paying men and women differently for the same or equivalent work. Rather it is the result of the roles in which men and women work within the organisation and the salaries that these roles command.

Our approach to addressing our gender pay gap

- **Attracting the best people:** We are committed to selecting the best person for the role, regardless of gender.
- **Developing our people:** Our vision is to have the best trained and most motivated people in our industry and we ensure that progression opportunities are based on merit. We are committed to offering equal access to opportunities for both men and women to ensure that all employees are supported to reach their full potential.
- **Engaging & retaining our people:** We are currently working on actions around adding to our existing company benefits and further ways we can support our employees' work life balance.
- **We are keen to support women returning from maternity leave and offer flexible working where possible.** We are proud to say that each of our female employees that took maternity leave in the last year returned to their original role on either a full or part time basis.

Female representation is a considerably greater challenge in our industry, however we continue to take steps to support women wherever possible. We are committed to diversity and equality in areas which we can control as a business. We will continue to work to address the gaps, ensuring policies, practices and processes are fair and free from gender bias.